Welcome



PMI UK Synergy 2026

Projects rarely go exactly to plan. Technology moves on, priorities shift, and teams face difficult choices with limited time and resources.

This year's theme, **Built for Chaos: Assess. Adapt. Advance.**, reflects the challenges many of us face every day.

As Board Sponsor and Director of Professional Development, I want you to leave today with ideas you can use, people you can turn to, and greater confidence in your next steps.

Our speakers will explore how data, sustainability and practical uses of AI can help us assess what is changing. We'll look at ways to adapt how we work, reduce unnecessary administration and make better decisions. We'll also consider how we lead our teams, deliver lasting value and protect the energy of the people doing the work.

Thank you to the volunteers, speakers and partners who have put so much time and care into making today possible.

Ask questions, share your experience and introduce yourself to someone new. We all bring something to this gathering. I look forward to learning alongside you.



John Grimshaw
Synergy 2026 Board Sponsor & Director of Professional Development, PMI UK Chapter

SYNERGY 2026
Built for Chaos

Our event

SYNERGY 2026
Built for Chaos

Built for Chaos

Assess. Adapt. Advance.

PMI Synergy, the PMI UK Chapter's annual flagship event, is a celebration of the project profession, its people, ideas and impact. This year, **Built for Chaos** explores what it takes to succeed when uncertainty, disruption and complexity are part of everyday delivery.

Assess means understanding the environment before acting. It draws on Business Acumen to interpret data, recognise emerging risks and opportunities, understand stakeholder needs, consider sustainability and use AI responsibly to improve insight and decision-making.

Adapt means changing how we work as conditions evolve. Through Ways of Working, project professionals can tailor approaches, combine predictive and agile methods, use technology intelligently and create faster feedback loops that support better outcomes.

Advance means turning insight and adaptability into sustained success. Power Skills such as leadership, communication, collaboration, influence and resilience help teams maintain momentum, create value and deliver outcomes that endure.

Together, the **three As** bring the PMI Talent Triangle® to life and reflect PMI's M.O.R.E. mindset through broader perspective, continuous reassessment, ownership of success and a relentless focus on value.

Our partners

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Learn with Stephen Jenner, author of Managing Portfolios.
Prioritise the right investments and align portfolio decisions with organisational strategy.

EARNED VALUE MANAGEMENT (EVM)
Live online sessions with Steve Wake.
Measure real progress, predict outcomes and interpret early performance warnings.

PROJECT PLANNING & CONTROL (PPC)
Build confidence in planning, scheduling, monitoring and control.



APM | Advanced Professional Pathways

APM
Association for Project Management

PMO LEVEL 6
Develop professional PMO practice and governance skills.

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Develop technical knowledge and evidence to support your journey towards chartership.

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Identify, analyse and manage project risk.



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Project Management Institute.

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PMI PROJECT MANAGEMENT OFFICE CERTIFIED PROFESSIONAL (PMI-PMOCP)™
Project Management Office — Fully Funded.



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Responsible Project Management





Join us at the RPM Café
first Monday every month

https://www.responsiblepm.com

HPS™ Hyde Park Solutions

ORACLE | Partner

Hyde Park Solutions provides end-to-end Oracle PPM controls and training to turn complex project portfolios into predictable, successful outcomes.

PRIMAVERA SOLUTIONS

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WHAT WE DO

IMPLEMENTATION AND CONFIGURATION	INTEGRATION
CERTIFIED TRAINING	CONSULTANCY AND SUPPORT
DATA MIGRATION	PRIMAVERA HOSTING

Talk to us about Primavera, project controls and digital PPM transformation

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Agenda

09:00 **Welcome & Opening Remarks**
Setting the tone for a day of insight, energy and impact

09:10 **Lucila Dotto**
Sustainability and the Future of Project Leadership

09:45 **Dr Penny Pullan**
Making Chaos Human: Facilitative Leadership when the Plans Stop Working

10:20 **James Louttit**
How to Deliver More Value Without Breaking Yourself or Your Team

10:50 **Coffee & Networking**
Grab a coffee and connect

11:10 **Giles Lindsay**
The Decision Gap: Why Organisations Move at the Speed of Their Decisions

11:45 **Dr. Joachim Dehais**
Workplace politics, suffer or master your destiny

12:20 **Andy Murray**
Governing through Chaos: Turning Assurance into Confident Decisions

12:50 **Lunch & Networking**
Great conversations over great food

13:35 **Award Ceremony**
Celebrate those dedicated to advancing project leadership

13:45 **Nigel Smith**
Toastmasters - Built for Communication Chaos: Assess, Adapt and Advance on Your Feet

14:25 **Karina Singh**
Equipping Project Leaders for Chaos: People, Capability and Public Value

14:55 **Coffee & Networking**
Grab a coffee and connect

15:15 **James Garner & Nermeen Latif**
From AI Curiosity to Confident Delivery: Practical Tools for Navigating Chaos

15:50 **Martin Paver**
Beyond the Dashboard: Reimagining Project Delivery with Data and AI

16:25 **Questions & Answers**
Assess. Adapt. Advance. Putting Insight into Action

16:55 **Closing Remarks**
Key takeaways and a look ahead

17:00 **Drinks Reception**
Continue the conversations and celebrate together

Speakers



Dr Penny Pullan

Making Chaos Human: Facilitative Leadership when the Plans Stop Working

Exploring how facilitative leadership helps teams respond when plans unravel. Strengthen listening, participation and shared understanding to navigate uncertainty, engage stakeholders and sustain momentum through the human side of project delivery.



Scan to purchase book



James Louttit

Built for Chaos: How to Deliver More Value Without Breaking Yourself or Your Team

Assess workload through value, effort and risk. Apply practical prioritisation and the S.A.V.E. Technique to build credible plans, improve stakeholder conversations and adapt confidently when reality changes, delivering greater value with less unnecessary stress.



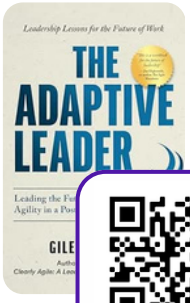
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Giles Lindsay

The Decision Gap: Why Organisations Move at the Speed of Their Decisions

Discover why delivery stalls when execution outpaces leadership decisions. Explore how AI exposes this gap, and learn to shorten decision cycles, reduce competing priorities and align teams, funding and strategy to deliver value under pressure.



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Speakers



Dr Joachim Dehais

Workplace politics, suffer or master your destiny

Understand how power, influence and relationships shape project outcomes. Recognise political dynamics, navigate competing interests and strengthen ethical influence to reduce conflict, engage stakeholders and lead more effectively through organisational complexity.

Lead with
Inner Clarity.
Transform your presence, inspire your team.

Scan to book your consultation



Andy Murray

Governing through Chaos: Turning Assurance into Confident Decisions

Explore how governance and assurance help major projects navigate uncertainty. Assess risks earlier, adapt decisions as conditions change and build delivery confidence. Through sense making, discover how assurance can strengthen judgement, support resilient delivery and protect long-term project value.

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Lucila Dotto

Sustainability and the Future of Project Leadership

Exploring how project leaders turn sustainability ambitions into measurable outcomes. Assess delivery pressures, adapt governance and embed sustainability in everyday decisions to create lasting value for people, planet and prosperity.

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Speakers



Nigel Smith

Toastmasters – Built for Communication Chaos: Assess, Adapt and Advance on Your Feet

Discover how PMI UK's two Toastmasters clubs develop communication and leadership through practice and feedback. Build confidence to think on your feet, listen effectively and engage stakeholders when uncertainty demands clear, adaptable leadership.

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Martin Paver

Beyond the Dashboard: Reimagining Project Delivery with Data and AI

Explore how data and AI help leaders understand complexity, detect emerging risks and act sooner. Reimagine project assurance and delivery systems to move beyond retrospective reporting, strengthen resilience and turn insight into sustained project success.



Scan for book offerings



Karina Singh

Equipping Project Leaders for Chaos: People, Capability and Public Value

Drawing on over two decades of major project delivery and policy making experience in government, Karina will explore how professional capability, inclusive leadership and sound delivery disciplines support complex change by keeping public value at the heart of delivery.

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Speakers



James Garner

From AI Curiosity to Confident Delivery: Practical Tools for Navigating Chaos

Turn AI experimentation into practical, repeatable ways of working. Explore how better prompts, informed judgement and clear governance help teams assess options, adapt to changing conditions and improve project decisions and delivery.



Scan to listen



Nermeen Latif

From AI Curiosity to Confident Delivery: Practical Tools for Navigating Chaos

Turn AI experimentation into practical, repeatable ways of working. Explore how better prompts, informed judgement and clear governance help teams assess options, adapt to changing conditions and improve project decisions and delivery.

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Emma Walden

MC, PMI UK Synergy 2026

Emma will be welcoming our audience and introducing our guest speakers. Remember to use our hashtag throughout the day to share every moment.

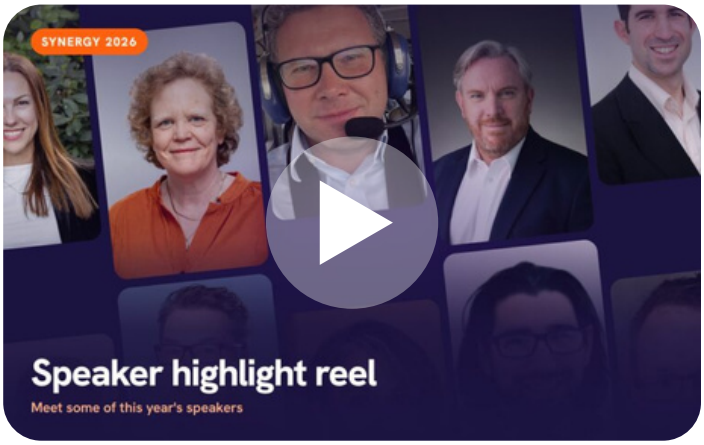
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Meet the voices of PMI Synergy 2026



Learn, meet and grow — online and near you

Webinars, branch meetups and Toastmasters sessions. Almost everything is free.

Upcoming events: pmi.org.uk/events

Sustainability Community of Action (SCoA)

Engage. Inspire. Equip. Mobilise.

Join our call to action: pmi.org.uk/sustainability



Join the UK's project management community.

Events, mentoring, learning resources and a network of peers — all in one membership.

Become a member: pmi.org.uk/membership

Project Management Institute. United Kingdom

Quick stats

8,252+ members

300 local chapters worldwide

11 UK branches

Event facts



10 PDUs

11 speakers

10 sessions

67 countries reached through PMI's Sustainability Community of Action (SCoA)

79% of respondents say sustainability positions their organization for long-term success

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Built for Chaos